

Podcast Episode

Season 2, Episode 10: Achille Bourdon, Co-Founder, Syvil Architects (France) From the ULI's New Real Estate Vanguard

Date: March 25, 2025

00:00:03> 00:00:06:	Hello, my name is Robin Marriott of Property EU and
00:00:06> 00:00:09:	I'm delighted to be hosting this second edition of the
00:00:09> 00:00:12:	Urban Land Institutes Vanguard Podcast series.
00:00:13> 00:00:16:	Now the ULI brings together real estate and land use
00:00:16> 00:00:19:	experts from around the world with a clear mission to
00:00:19> 00:00:22:	shape the globe via the built environment and to have
00:00:22> 00:00:26:	a transformative impact in neighborhoods, cities and communities.
00:00:26> 00:00:30:	And this podcast series focuses on that future.
00:00:30> 00:00:34:	Now, the ULI Young Leaders Group selected 10 outstanding young
00:00:35> 00:00:39:	professionals already making waves in the industry, calling them the
00:00:39> 00:00:41:	new real Estate vanguard.
00:00:41> 00:00:45:	And I'm delighted to welcome one of them, Ashil Bourdon
00:00:45> 00:00:47:	of Seville Architectures.
00:00:47> 00:00:49:	Ashil, welcome to the podcast.
00:00:50> 00:00:51:	Hello, Ravine.
00:00:51> 00:00:51:	Hi.
00:00:52> 00:00:55:	Now let's get started.
00:00:55> 00:00:58:	I wanted to tell you that this is actually the
00:00:58> 00:01:00:	10th and the final podcast in the series.
00:01:00> 00:01:03:	And I'm, I'm excited to have you on on our
00:01:03> 00:01:05:	show because I know that we're going to get into
00:01:05> 00:01:08:	a discussion that we haven't actually covered yet in the
00:01:08> 00:01:09:	series at all.
00:01:09> 00:01:12:	So let me just start by by asking you this.
00:01:12> 00:01:17:	You are a young architect in Paris specialised in the
00:01:17> 00:01:20:	subject of the productive city.
00:01:20> 00:01:24:	So what is the productive city and how does this

00:01:24 --> 00:01:26: concept organise your practice?

00:01:27> 00:01:31:	The productive city is about new needs.
00:01:31> 00:01:35:	I think that must be made compatible with the city
00:01:35> 00:01:40:	and it faced many challenge today, first with shorter and
00:01:40> 00:01:45:	cleaner distribution secrets, but also the challenge to relocating small
00:01:45> 00:01:49:	industrial production and local manufacturing.
00:01:49> 00:01:54:	It's also the the challenge of requisitioning handcraft and so
00:01:54> 00:01:59:	vice economies activity to ensure the energy renovation of building,
00:01:59> 00:02:04:	but also the installation and maintenance, I think of energy
00:02:04> 00:02:06:	production equipments.
00:02:07> 00:02:11:	And we identified also the let's see the issue for
00:02:11> 00:02:17:	circular and economy trend to require space available in city.
00:02:18> 00:02:20:	And it's a low value added activity.
00:02:20> 00:02:24:	So need to be helping to discover new places to
00:02:24> 00:02:27:	put those new tools that those new function necessary.
00:02:28> 00:02:33:	And in a macro vision, there is a the necessity
00:02:33> 00:02:38:	to to transit from an economy of views and service
00:02:38> 00:02:43:	and to an economy of position that implies allocating spaces
00:02:44> 00:02:49:	in city for for these activities which must remain close
00:02:49> 00:02:53:	to users to to be to be put into the
00:02:53> 00:02:56:	city to, to provide a real service.
00:02:56> 00:03:00:	At the same time, we identify there is a a
00:03:00> 00:03:06:	scarcity of plans for economic activities disappearing and productive activities
00:03:07> 00:03:10:	are moving further away from the city.
00:03:11> 00:03:16:	And this current situation in in Paris is that the
00:03:16> 00:03:22:	prediction of real estate dedicated to industrial and aircraft sector
00:03:22> 00:03:27:	has really been been down for several years in the
00:03:27> 00:03:28:	vast region.
00:03:29> 00:03:33:	There is a, a big problem with that because because
00:03:33> 00:03:38:	the price of the land is particularly high and it's,
00:03:38> 00:03:43:	and also it became difficult to, to build some, some
00:03:43> 00:03:48:	real estate dedicated to those low value activities.
00:03:48> 00:03:52:	But it's also a problem of density of urban form
00:03:52> 00:03:57:	because the the conventional productive real estate are too
00:03:57> 00:04:01:	low density and, and and it's not create enough value
00:04:02> 00:04:06:	to impose itself in face of housing needs, for example,
00:04:06> 00:04:07:	or of our offices.
00:04:08> 00:04:12:	And we do not build enough when the need are
00:04:12> 00:04:12:	many.

00:04:13> 00:04:16:	So the zero houses have all led the city over
00:04:16> 00:04:17:	the past 30 years.
00:04:18> 00:04:23:	I must return now because of the advent of e-commerce,
00:04:23> 00:04:28:	they must be returned back into the city close to
00:04:28> 00:04:29:	consumers.
00:04:30> 00:04:35:	And we observe a great difficulty in our practice in
00:04:35> 00:04:40:	in insiding a place for warehouses dedicated to the last
00:04:41> 00:04:45:	mining delivery and and to find new locations to and
00:04:45> 00:04:51:	sell also service stations for the distribution of low carbon
00:04:51> 00:04:52:	energy.
00:04:53> 00:04:57:	We gotta also see that it is very difficult to
00:04:57> 00:05:02:	to instead of a port infrastructure in the Sand River
00:05:03> 00:05:07:	to to realize the there's a delivery of by the
00:05:07> 00:05:12:	by the river because the with with a classified with
00:05:12> 00:05:17:	the river that is classified in as a heritage and
00:05:17> 00:05:22:	and the mixed-use relation relaxation area.
00:05:22> 00:05:27:	We were actually at the in a last mile logistic
00:05:28> 00:05:32:	project on the Bank of the Seine and it is
00:05:32> 00:05:38:	in the former car park of the house radio house.
00:05:38> 00:05:41:	It's in Maisonna radio in in the West side of
00:05:41> 00:05:42:	Paris near the Eiffel Tower.
00:05:43> 00:05:47:	And there it is 1/2 bird car park located on
00:05:47> 00:05:49:	the riverbank.
00:05:49> 00:05:53:	And we set up here a port dedicated to the
00:05:53> 00:05:58:	last mine delivery with also a service station for the
00:05:58> 00:06:01:	distribution of carbon free fuel.
00:06:02> 00:06:06:	And we are setting up at the at the top
00:06:06> 00:06:11:	of this building urban rooftop on the roof as built
00:06:11> 00:06:15:	at the level of the street as a velvet on
00:06:15> 00:06:19:	the set and this mixed function building.
00:06:20> 00:06:21:	It's a very interesting project.
00:06:22> 00:06:26:	Yes, Michelle, I'm sure these projects are just so complicated,
00:06:26> 00:06:29:	as you've already sort of hinted, but what you're talking
00:06:29> 00:06:31:	about is, is already resonating.
00:06:31> 00:06:33:	You, you, you say that, you know, the warehouses
00:06:33> 00:06:35:	in Paris have all left the city, haven't they?
00:06:35> 00:06:38:	Over the past, what, 30 years, something like that.
00:06:39> 00:06:41:	And in a way you're saying now they must return
00:06:41> 00:06:43:	with the advent of e-commerce.
00:06:44> 00:06:46:	And, and don't forget, you're talking to me and I'm
00:06:46> 00:06:47:	in London.

00:06:47> 00:06:50:	So we have a, well, it's going to be similar
00:06:50> 00:06:53:	but slightly different in terms of what's happened to our
00:06:53> 00:06:55:	ports along the River Thames.
00:06:55> 00:06:56:	You're talking about the Seine.
00:06:57> 00:07:00:	And as you well know from your time in London,
00:07:00> 00:07:04:	most of these areas have been developed more laterally into
00:07:04> 00:07:09:	residential, but you are trying to do something different as
00:07:09> 00:07:10:	you mentioned.
00:07:10> 00:07:14:	So just just on the issue of complexity and complication,
00:07:14> 00:07:17:	why is it so complicated to achieve these things?
00:07:17> 00:07:22:	I mean, what is the challenge associated to the productive
00:07:22> 00:07:23:	city?
00:07:23> 00:07:30:	The fundamental question about this productive city issue is to
00:07:30> 00:07:38:	conciliate the the function of production economic activities with the
00:07:38> 00:07:42:	idea of what we consider the city.
00:07:43> 00:07:46:	Do we still wish to see production activities in city?
00:07:46> 00:07:50:	Is it reasonable not to work to reconcile the city
00:07:50> 00:07:54:	and the production in this context of climate change and
00:07:54> 00:07:58:	necessity to ensure the metabolism of city and and the
00:07:58> 00:08:00:	transition of this metabolism?
00:08:00> 00:08:05:	We see in civil that the the material dimension of
00:08:05> 00:08:10:	city tends to become very abstract with the promise of
00:08:10> 00:08:15:	digital and robotics and with e-commerce that you order on
00:08:15> 00:08:19:	the net, you you buy shoes and you send back
00:08:19> 00:08:22:	what you don't want to keep.
00:08:22> 00:08:25:	It's like to be very magical as a a magical
00:08:25> 00:08:30:	service that is provided by the backstage that you don't
00:08:30> 00:08:33:	want to hear about what it is and what how
00:08:33> 00:08:37:	does it what does the impact of all those, those
00:08:37> 00:08:38:	service.
00:08:38> 00:08:42:	But we believe that that we we must and, and
00:08:42> 00:08:45:	the city and the consumer and everybody.
00:08:45> 00:08:52:	We must really assume the the materiality of of our
00:08:52> 00:08:58:	supply chain of our impact on the environment.
00:08:58> 00:09:01:	Urban delivery is very costly and we don't really know
00:09:01> 00:09:05:	it, but it's very costly on the financial aspect, but
00:09:05> 00:09:08:	also from a social and environmental point of view.
00:09:10> 00:09:13:	And we don't want to figure out that to do.
00:09:14> 00:09:18:	We know that we are dependent on the logistic and
00:09:18> 00:09:22:	networks, but we don't want to see those utilities, those

00:09:22> 00:09:26:	those those facilities that we want to to keep at
00:09:26> 00:09:28:	the backstage of cities.
00:09:29> 00:09:33:	And it's fundamental to ensure the ecological transition of this
00:09:33> 00:09:35:	metabolism of cities.
00:09:36> 00:09:41:	And in the case of distribution of goods, it is
00:09:41> 00:09:47:	necessary to implement small local warehouses everywhere in cities to
00:09:47> 00:09:54:	reduce the environmental footprint of deliveries, but to reduce the
00:09:54> 00:09:59:	quantity of trucks into the city and to optimize the
00:09:59> 00:10:02:	the the last money delivery.
00:10:03> 00:10:05:	Yes, it's such an important point, isn't it?
00:10:05> 00:10:09:	It's like we've now become has a race so dependent
00:10:09> 00:10:13:	on logistics and networks and in the real estate community,
00:10:13> 00:10:17:	logistics of course has been such a hot topic, not
00:10:17> 00:10:19:	least in the investment world.
00:10:19> 00:10:22:	And yet like you say, we it's almost like we
00:10:22> 00:10:23:	don't want to see it.
00:10:23> 00:10:25:	We want we want the benefits of it, but we
00:10:25> 00:10:28:	don't actually want to see the physicality of it.
00:10:29> 00:10:30:	And I think you turn them.
00:10:30> 00:10:32:	I'm talking at the people level.
00:10:32> 00:10:34:	You talk about invisible workers, don't you?
00:10:34> 00:10:36:	Maybe you can tell us a little bit about the
00:10:36> 00:10:37:	invisible workers.
00:10:37> 00:10:40:	And they were really revealed as being vital to cities,
00:10:40> 00:10:43:	especially during the COVID pandemic, weren't they?
00:10:44> 00:10:49:	Yes indeed, for us it is also the challenge of
00:10:49> 00:10:51:	revealing this.
00:10:51> 00:10:55:	The presence of this shadow worker worked and shows the
00:10:55> 00:10:57:	function is a functioning of city.
00:10:58> 00:11:02:	As you say, they have been relegated behind the scene
00:11:02> 00:11:07:	with with the zoning historically and and because of the
00:11:07> 00:11:12:	outsourcing of industry production also to the other side of
00:11:12> 00:11:15:	the world in Asia on on away from us.
00:11:16> 00:11:22:	But I mean, there is something that is changing the,
00:11:23> 00:11:27:	the growing city join these areas.
00:11:27> 00:11:32:	It's not possible today to, to continue to outsourcing those
00:11:32> 00:11:38:	tools, those facilities, the warehouses, the the energy infrastructure out
00:11:39> 00:11:40:	of the city.
00:11:40> 00:11:44:	We need to, to, to manage to build the city,
00:11:44> 00:11:51:	to create the city with all those architectures, those

infrastructures. 00:11:51 --> 00:11:55: It's not possible yet to to continue to to to 00:11:55 --> 00:12:00: put the boxes as shoes boxes, you know, in in 00:12:00 --> 00:12:04: this phone in the field in our vision is very 00:12:04 --> 00:12:09: important and it's to to to accept this social 00:12:09 --> 00:12:14: environmental such as the politic commitment. 00:12:14 --> 00:12:18: What we we want to change and to bring to 00:12:18 --> 00:12:25: real estate transformation is to reveal the the important the 00:12:25 --> 00:12:30: importance of of backstage in our in our city system. 00:12:30 --> 00:12:32: In our cities. 00:12:32 --> 00:12:36: We believe architecture can become the the real media to 00:12:36 --> 00:12:37: reveal this awareness. 00:12:37 --> 00:12:42: So we work on, we open the field of search 00:12:42 --> 00:12:46: since seven years as a company of as a studio 00:12:47 --> 00:12:49: of architecture to invest. 00:12:50 --> 00:12:53: This is a basement underground space to implement of the 00:12:54 --> 00:12:55: majestic warehouses. 00:12:55 --> 00:13:00: We are developing an interest building which will be completed 00:13:00 --> 00:13:04: in a few days in the centre of Paris in 00:13:04 --> 00:13:08: the Marree and which is a project result from the 00:13:08 --> 00:13:13: Co of innovative project Revolte Paris, which is a a 00:13:13 --> 00:13:18: competition opened by the city of Paris city authorities to 00:13:18 --> 00:13:22: innovate and to propose some new way to invest. 00:13:22 --> 00:13:26: Basement of Paris was like a blank page and we 00:13:26 --> 00:13:30: we we arrived with with proposition to to put 00:13:31 --> 00:13:35: with our client a logistic a local ultra local logistic 00:13:35 --> 00:13:40: hub in a former underground automatic car park in the 00:13:40 --> 00:13:41: heart of Paris. 00:13:42 --> 00:13:48: And this project is very interesting because it questions the 00:13:48 --> 00:13:55: transformation of basement left, left free by the departure of 00:13:55 --> 00:14:00: cars from the city centres, but also the necessity to 00:14:00 --> 00:14:07: really integrate deeply what are logistic architecture today to implement 00:14:08 --> 00:14:13: logistic and storage services with the, the help of the 00:14:13 --> 00:14:19: adaptation of the, the, the vehicles to, to distribute this 00:14:19 --> 00:14:20: logistic in. 00:14:21 --> 00:14:23: And in this building, it will be only distributed by 00:14:23 --> 00:14:24: cargo bikes. 00:14:25 --> 00:14:29: And so this, this is a small building about less 00:14:29 --> 00:14:31: than 2000 square meters. 00:14:31 --> 00:14:35: But we are also developing a similar project on the

Champs Elysees, the avenue, the Champs Elysees, which is

00:14:36 --> 00:14:40:

the 00:14:41 --> 00:14:46: transformation of a huge 600 meters square meters basement to 00:14:46 --> 00:14:51: provide a similar logistic, a local logistic to shopkeepers or 00:14:51 --> 00:14:55: inhabitants of them and work out on the neighborhood. 00:14:57 --> 00:14:57: 00:14:57 --> 00:15:00: And this is the other new thing about having this 00:15:00 --> 00:15:04: discussion today with you that we haven't really covered in 00:15:04 --> 00:15:08: our series two place making, if you like, we've spoken 00:15:08 --> 00:15:11: to an investment manager about what to do with spaces, 00:15:11 --> 00:15:13: how to bring them to life. 00:15:13 --> 00:15:16: But that's the from the investment manager or the developer's 00:15:16 --> 00:15:17: perspective, you see. 00:15:17 --> 00:15:20: And of course, you're coming at it from architecture. 00:15:20 --> 00:15:23: So I guess my question is more at this point, 00:15:23 --> 00:15:26: what would be the role of the architects in in 00:15:26 --> 00:15:30: the productive city as as you've so far explained it 00:15:30 --> 00:15:30: to be? 00:15:30 --> 00:15:34: It is a paradox to to to reconciliate city and 00:15:34 --> 00:15:38: production as as I said, and we have to, to 00:15:38 --> 00:15:42: resolve sort of initial contradiction. 00:15:43 --> 00:15:48: And for that, you have to be really creative, which 00:15:48 --> 00:15:52: is what is very interesting in, in, in, in, in 00:15:52 --> 00:15:57: this situation, which is even fascinating to, to have to 00:15:57 --> 00:16:02: find solutions to, to invent new typologies of real estate 00:16:02 --> 00:16:05: in the basement under the bridge of. 00:16:06 --> 00:16:10: And so the, the bridge of the Ringwood of, of 00:16:10 --> 00:16:15: Persian Ringwood on, on the Bank of the river. 00:16:15 --> 00:16:19: We are in, in inventing new typologies in Bozo. 00:16:19 --> 00:16:24: We are developing a, a a pretty large campus dedicated 00:16:25 --> 00:16:31: to productive activities, I mean industrial craft, lost logistic and 00:16:31 --> 00:16:36: and also services activities in the in this building. 00:16:36 --> 00:16:39: This campus is in the centre of the Bordeaux near 00:16:39 --> 00:16:42: the city Duvant, which is a major with a major 00:16:42 --> 00:16:43: logistic hotel. 00:16:43 --> 00:16:48: The city of Bordeaux is the extra large version of 00:16:48 --> 00:16:51: an urban productive real estate. 00:16:52 --> 00:16:55: It's a proclamatively 30,000 square meters. 00:16:56 --> 00:17:00: We get to to create the, the capacity to to 00:17:00 --> 00:17:04: verticalize the program and, and for this work and to 00:17:05 --> 00:17:09: to convince manufacturer to set up their business on the

00:17:10> 00:17:11:	upper floors.
00:17:12> 00:17:16:	It is really necessary to to restore the same condition
00:17:16> 00:17:20:	of fuse on the upper floors as on the ground
00:17:20> 00:17:20:	floor.
00:17:20> 00:17:25:	And, and so to do that, we, we install, we,
00:17:25> 00:17:30:	we are installing around and, and, and goods lift and,
00:17:30> 00:17:34:	and we have to develop solution to, to, to propose
00:17:35> 00:17:40:	solution that doesn't cost too much at the end, because
00:17:40> 00:17:46:	there is our customer needs to, to find optimised solutions.
00:17:46> 00:17:47:	And we're working.
00:17:47> 00:17:49:	It's, it's an extra large scale.
00:17:49> 00:17:53:	But we also work on on Paris, we develop a
00:17:53> 00:17:59:	small last mile warehouse in a very elaborate way inserted
00:17:59> 00:18:01:	under the Ring Rd.
00:18:01> 00:18:04:	As I said in in the north of Paris, it
00:18:04> 00:18:09:	was, it's our first work and, and we get lucky
00:18:09> 00:18:13:	to, to, to have this wonderful question to, to how
00:18:14> 00:18:18:	does you can build a, a warehouse under the bridge
00:18:18> 00:18:22:	into the city to provide logistics of this.
00:18:23> 00:18:28:	And this project has been noted noted for its innovative
00:18:28> 00:18:32:	character as a real estate with MP awards in 2021
00:18:32> 00:18:37:	in the, in the the best industrial and logistic development
00:18:37> 00:18:38:	category.
00:18:39> 00:18:44:	But also this, this this building has been noted for
00:18:44> 00:18:49:	its architectural quality, which with a with a price of
00:18:49> 00:18:54:	at the the list of Ecardashian, which is a prestigious
00:18:54> 00:18:55:	price in France.
00:18:56> 00:19:00:	So on the one hand, you yourself are bringing innovation,
00:19:00> 00:19:04:	you're bringing ideas, you're bringing creativity, but at the same
00:19:04> 00:19:07:	time you have to have also that financial mindset, you
00:19:07> 00:19:09:	know, is it at the end of the day going
00:19:09> 00:19:13:	to work practically speaking, financially speaking with a project owner?
00:19:13> 00:19:16:	Just just just tell me then as an architect, what
00:19:16> 00:19:20:	what are the difficulties that you sort of encounter when
00:19:20> 00:19:23:	you are taking on this these complex and often sort
00:19:23> 00:19:26:	of technical projects alongside a project owner?
00:19:27> 00:19:35:	This project require close proximity between us, the architect
	and
00:19:35> 00:19:38:	and our and the project owner.
00:19:38> 00:19:43:	As an action of architect, the relationship between the architect

00:19:43> 00:19:48:	and the order is reversed because usually in France we
00:19:48> 00:19:53:	we receive the specification and as architect, we just solve
00:19:53> 00:19:53:	the form.
00:19:54> 00:19:59:	In the case of this complex project of productive city,
00:19:59> 00:20:04:	we determine the program at the same time as architecture
00:20:04> 00:20:08:	is very challenging and it's bring us to to to
00:20:08> 00:20:12:	specialize on the on the program itself.
00:20:12> 00:20:15:	And we keep up to date for do that.
00:20:15> 00:20:19:	We keep up to date with industry innovation and engage
00:20:19> 00:20:22:	with industrial leaders and innovators.
00:20:22> 00:20:22:	We.
00:20:23> 00:20:26:	We we keep in touch with all those this ecosystem
00:20:27> 00:20:29:	of actor to be proposal force.
00:20:30> 00:20:31:	Yeah, you put it so well.
00:20:31> 00:20:34:	It's like, it's like you said, it's kind of like
00:20:34> 00:20:37:	the order is being reversed here in terms of project
00:20:37> 00:20:41:	owner and architects and it's, it's more collaboration I I
00:20:41> 00:20:41:	suppose.
00:20:42> 00:20:44:	But still, you're going to be under pressure, aren't you?
00:20:44> 00:20:47:	When you're dealing with your project owner, your client, you've
00:20:47> 00:20:49:	still got to have that innovation.
00:20:49> 00:20:51:	I guess that's what you're really sort of bringing to
00:20:51> 00:20:52:	to the table.
00:20:53> 00:20:56:	So it's, so how do you get these sort of
00:20:56> 00:20:57:	innovative ideas?
00:20:57> 00:20:57:	Where?
00:20:57> 00:20:59:	Where do they even come from?
00:20:59> 00:21:04:	We we, we talk about innovative, but we, we also
00:21:04> 00:21:07:	look in the Riverview mirror.
00:21:07> 00:21:13:	You know, what has existing in the past because to
00:21:13> 00:21:21:	integrate logistic into city or to find acceptable building design
00:21:21> 00:21:27:	to reinvest activities into the inhibited fabric is we we
00:21:27> 00:21:33:	get to to to identify also what what have been
00:21:33> 00:21:39:	left, what have been done before and the innovative, the
00:21:39> 00:21:46:	innovation, the innovation process is is really at the heart
00:21:46> 00:21:50:	of of our approach at Seville.
00:21:50> 00:21:53:	And we have identified in the past and an important
00:21:54> 00:21:57:	moment in the development of the city of Paris, which
00:21:57> 00:22:01:	built new residential operation on many industrial site at the
00:22:01> 00:22:02:	turn of the 1970s.
00:22:03> 00:22:07:	And in return for this, really what was a broad

00:22:08> 00:22:15:	industrialization, really the city implement a policy of creating industrial
00:22:15> 00:22:21:	ourselves, which were multi Storey and diesel buildings with good
00:22:21> 00:22:25:	lifts and and yard at the for trucks at the
00:22:25> 00:22:27:	on the ground floor.
00:22:27> 00:22:32:	And this policy was really unique in the world in
00:22:32> 00:22:34:	this moment, in this time.
00:22:34> 00:22:39:	And we have we have closely analyzed the buildings that
00:22:39> 00:22:41:	were met during this.
00:22:41> 00:22:46:	Their quality and and their defect to better imagine how
00:22:46> 00:22:51:	to produce similar buildings today and and and we are
00:22:51> 00:22:56:	preparing a book to receive this survey that was initiated
00:22:56> 00:23:00:	in 2019 to build a vision based on the history
00:23:00> 00:23:05:	and also the the technical innovation of what are
00:23:05> 00:23:09:	the condition of of success to to, to, to change
00:23:09> 00:23:14:	mind, to change processes to to to challenge the the
00:23:14> 00:23:18:	the the logistic actors and and users of those
00:23:18> 00:23:20:	industrial building.
00:23:22> 00:23:23:	I love the answer, by the way.
00:23:23> 00:23:25:	It's kind of surprising in a way to me.
00:23:25> 00:23:28:	But but you're saying it's, it's like innovation.
00:23:28> 00:23:30:	So you would always think, oh, it's going to be
00:23:30> 00:23:31:	something really forward thinking.
00:23:32> 00:23:34:	And it is forward thinking, but it's the respect for
00:23:34> 00:23:35:	the past.
00:23:35> 00:23:37:	You, you, you talk about the, what did you say?
00:23:37> 00:23:39:	Industrial hotels, which I love that phrase.
00:23:40> 00:23:42:	But you're looking in the past, aren't you, To inform
00:23:42> 00:23:42:	the future?
00:23:43> 00:23:44:	Respect for the past.
00:23:45> 00:23:51:	Yes, indeed, and maybe AFTEC can have this power to
00:23:51> 00:23:56:	to look back without nostalgia and to cap to to
00:23:57> 00:24:04:	bring from the past potential new solutions and modifies modifying
00:24:04> 00:24:07:	the solution of the past.
00:24:07> 00:24:13:	But we thought about climate change and we, we talked
00:24:13> 00:24:19:	about low tech to solution that can be finally to
00:24:19> 00:24:25:	renounce to turn back to, to the technical and robotic
00:24:26> 00:24:32:	and, and very, very technical innovations to to turn to
00:24:32> 00:24:36:	more social and low tech solutions.
00:24:37> 00:24:41:	We need to to change mentality and and we need
00:24:41> 00:24:46:	to to propose solutions well designed in all aspect to

00:24:46> 00:24:50:	to things that the the supply chain and the
00:24:50> 00:24:52:	of the real estate.
00:24:52> 00:24:58:	From the big vision of needs of of territories to
00:24:58> 00:25:01:	the needs of the users.
00:25:01> 00:25:04:	Indeed, I love that Ashil, listen, thank you so much
00:25:04> 00:25:08:	for taking the time and the effort really to explain
00:25:08> 00:25:09:	what our let's say.
00:25:09> 00:25:12:	I mean, they're difficult concepts that, you know, the DNA
00:25:12> 00:25:17:	of your architectural practice, the fusion of architecture with development
00:25:17> 00:25:20:	and the complexities of, of the, of cities and, and,
00:25:20> 00:25:22:	and everything that you've mentioned.
00:25:22> 00:25:24:	And, and let's, let's not forget you're doing this in
00:25:24> 00:25:26:	a, in a second language as well, right?
00:25:26> 00:25:28:	So these, these are not easy concepts to get over.
00:25:28> 00:25:30:	So I just wanted to thank you for that.
00:25:31> 00:25:34:	Just one other question, just as I'm curious, we haven't
00:25:34> 00:25:37:	really spoken about how you even got into architecture.
00:25:38> 00:25:41:	People listening to the podcast want to know how people
00:25:41> 00:25:44:	sort of got into it, what piqued their interests.
00:25:44> 00:25:47:	And yeah, for what's your, what's your story in terms
00:25:47> 00:25:50:	of how you came to be in this particular part
00:25:50> 00:25:52:	of the industry and kind of where, where does your
00:25:52> 00:25:54:	thinking sort of come from?
00:25:54> 00:25:59:	I studied artist during Paris and we met the subject
00:25:59> 00:26:05:	of productivity really early and so we decided to specialized.
00:26:05> 00:26:10:	But I'm over a whole I'm architect and I, I,
00:26:10> 00:26:16:	I, I wanted to to contribute to this wonderful culture,
00:26:16> 00:26:22:	but which is architecture and what it bring to to
00:26:22> 00:26:24:	to society.
00:26:24> 00:26:30:	Architecture is in, in, in French, in France is a
00:26:30> 00:26:36:	very, very interesting position to, to to see and to
00:26:36> 00:26:44:	contribute because it's a cultural and artistic discipline, but also
00:26:44> 00:26:50:	a technical one and which is very concerned by the,
00:26:50> 00:26:57:	the political aspect of of managed cities and society.
00:26:57> 00:27:01:	But I was not really prepared to found my own
00:27:01> 00:27:02:	studio.
00:27:02> 00:27:06:	It, it was not that is a project initially, it
00:27:06> 00:27:11:	was and I, I, it's become necessary when the the
00:27:11> 00:27:17:	subject just becomes so evident and that that I needed
00:27:17> 00:27:18:	to contribute.
00:27:19> 00:27:25:	But architecture is a wonderful, it's a wonderful thing.

00:27:26 --> 00:27:27: I shall.

00:27:27 --> **00:27:29:** Bodon, thank you so much for joining us.

00:27:29 --> 00:27:30: You've explained it all so well.

00:27:31 --> 00:27:33: I wish you well for the rest of the day.

00:27:33 --> 00:27:33: Thank you again.

00:27:34 --> 00:27:37: Thank you all again, goodbye.

00:27:38 --> 00:27:38: Goodbye.

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